# El Paso Independent School District Coach Archie Duran Elementary School 2023-2024 Goals/Performance Objectives/Strategies



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# Goals

Goal 1: WHOLE CHILD DEVELOPMENT Coach Archie Duran Elementary School will foster a earning environment for the whole child to thrive.

**Performance Objective 1:** By June 2024, Coach Archie Duran Elementary School will create a culture where each student is supported by caring adults. as measured by an employee, student, and parent culture climate survey.

**Evaluation Data Sources:** CK-12 Survey

Strategy 1 Details		Reviews			
Strategy 1: Implementation of a School-Wide Positive Behavior Intervention & Support program to foster a more positive		Formative		Summative	
learning environment for all students.	Oct	Jan	Mar	June	
PBIS events					
Reflection sheets					
Administration Team Student Grade Level Meetings (3-5)					
<b>Strategy's Expected Result/Impact:</b> Students will meet campus behavioral expectations to proactively address discipline occurrences.					
Staff Responsible for Monitoring: Teachers, Administrators, Leadership Team					
Title I:					
2.4, 2.5, 2.6					
- ESF Levers:					
Lever 3: Positive School Culture					
Prioritized Needs: L1 Whole Child (Culture & Climate) 2					
Strategy 2 Details		Rev	iews		
Strategy 2: SEL professional development will be provided to teachers to support caring classroom environments, through		Formative		Summative	
targeted lesson planning and interventions. Subs will be provided for teachers.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Fostering caring classroom environments					
Staff Responsible for Monitoring: Teachers, Administration, Support Personnel					
Title I:					
2.5, 2.6					
- ESF Levers:					
Lever 3: Positive School Culture, Lever 5: Effective Instruction					
Prioritized Needs: L1 Whole Child (Culture & Climate) 2					

Strategy 3 Details	Reviews			
Strategy 3: Provide supplies for office and administrative staff to work efficiently.		Formative S		
Strategy's Expected Result/Impact: Increased efficiency of staff and administration	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Office Staff				
TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever				
5: Effective Instruction				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# **Performance Objective 1 Prioritized Needs:**

# L1 Whole Child (Culture & Climate)

**Performance Objective 2:** By June 2024, Coach Archie Duran Elementary School will increase PK-5th grade student participation in UIL, extra-curricular, co-curricular activities by 5% from 60 participants to 63.

**Evaluation Data Sources:** Survey results

Strategy 1 Details		Reviews		
Strategy 1: Promote and provide supplies for extracurricular activities to community via web page, social media, Coffee	Formative			Summative
with the Principal, during parent teacher conference night, and Class Dojo.	Oct	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Increase student participation and provide learning opportunities outside the structured classroom.				
Staff Responsible for Monitoring: Instructional Leadership Team				
Club Sponsors				
Teachers				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
- Results Driven Accountability				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
Funding Sources: - 211 ESEA Title I Part A (Campus) - \$1,200				
No Progress Continue/Modify	X Discon	tinue		

### **Performance Objective 2 Prioritized Needs:**

# L1 Whole Child (Culture & Climate)

**Prioritized Need 1**: Parent involvement is a need as well as a positive communication culture. **Root Cause**: Campus has not provided ample opportunities for parents to provide feedback in a way that allows them to process information in a timely manner.

**Performance Objective 3:** By June 2024, Coach Archie Duran Elementary School will create an integrated system of school supports through the After School programming, tutoring, and intramurals as well as after school clubs.

Evaluation Data Sources: District tracking tool

Strategy 1 Details	Reviews			
Strategy 1: Provide information to the community regarding Parks and Recreation after school program, intramurals, clubs		Formative		Summative
and after school tutoring opportunities.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Support student after school care and participation in school extra curricular.				
Staff Responsible for Monitoring: Volunteering Entities/ Parks and Recreation personnel/teaches/club sponsers.				
Title I: 2.5, 2.6 Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# **Performance Objective 3 Prioritized Needs:**

### L1 Whole Child (Culture & Climate)

**Prioritized Need 1**: Parent involvement is a need as well as a positive communication culture. **Root Cause**: Campus has not provided ample opportunities for parents to provide feedback in a way that allows them to process information in a timely manner.

**Performance Objective 4:** By June 2024, Coach Archie Duran Elementary School will build mindsets, healthy habits, and skills that strengthen students' social, emotional and academic competence by ensuring Principal and academic support team PBIS/SEL fidelity walkthrough data meets all established percentages for schoolwide behavior expectations, classroom procedures and instruction, and student and staff awareness in 70% of all classrooms.

**Evaluation Data Sources:** District Developed Tracking Rubric

Strategy 1 Details		Reviews		
Strategy 1: Students will comply with campus wide PBIS implementation.		Formative		
Progressive Discipline Flow Chart	Oct	Jan	Mar	June
Reflection Sheets				+
Comet Cash/Store				
Comets Care Raffle				
<b>Strategy's Expected Result/Impact:</b> Students will meet campus behavioral expectations to proactively address discipline occurrences.				
Staff Responsible for Monitoring: Teachers, Administration, Support Personnel				
Title I:				
2.4, 2.5, 2.6				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 2				
Strategy 2 Details		Rev	iews	
Strategy 2: SEL Strategies will be provided for students.		Formative		Summative
Targeted character core values through announcement videos, grade level student meetings, Principal PAC, and guidance	Oct		Man	
lessons as needed.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Fostering caring classroom environments				
Staff Responsible for Monitoring: Teachers, Administration, Support Personnel				
Title I:				
2.5, 2.6				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 2				

Strategy 3 Details	Reviews			
Strategy 3: Provide training and materials for counselor to support all faculty/staff to support the Social Emotional		Formative		Summative
Learning of all students.	Oct	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Fewer behavior referrals, behavior concerns, increase in student productivity, attendance, and performance.				
Staff Responsible for Monitoring: Counselor and Principal				
Title I: 2.5 - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 2				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# **Performance Objective 4 Prioritized Needs:**

# L1 Whole Child (Culture & Climate)

**Performance Objective 5:** By June 2024, Coach Archie Duran Elementary School will implement meaningful, engaging practices that develop students' ability to manage and own their behavior as measured by maintenance or reduction of all ISS, OSS, Disciplinary Removal for all student groups.

Evaluation Data Sources: On Point Discipline Action Summary Report

Strategy 1 Details	Reviews			
Strategy 1: PBIS Reflection sheets, parent contact/conferences for behavior concerns. Progressive discipline plans will be		Formative		Summative
followed.	Oct	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Develop parent communication, SEL connections, and self regulation strategies				
Staff Responsible for Monitoring: Disciplinary administrator, counselor and teacher				
Title I:				
2.5				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1, 2				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# **Performance Objective 5 Prioritized Needs:**

### L1 Whole Child (Culture & Climate)

**Prioritized Need 1**: Parent involvement is a need as well as a positive communication culture. **Root Cause**: Campus has not provided ample opportunities for parents to provide feedback in a way that allows them to process information in a timely manner.

**Performance Objective 6:** By June 2024, Coach Archie Duran Elementary School will implement meaningful, engaging practices that develop students' ability to manage and own their behavior as measured by Reduction of all ISS, OSS, Disciplinary Removal for all student groups from 7% to 6%.

Evaluation Data Sources: On Point Discipline Action Summary Report

Strategy 1 Details	Reviews			
Strategy 1: Campus will follow a progressive discipline plan and provide student's due process.		Formative		
<b>Strategy's Expected Result/Impact:</b> Parent communication on all Level 3 offenses that result in ISS/OSS/Disciplinary Removal.	Oct	Jan	Mar	June
Title I: 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 1, 2				
No Progress Accomplished — Continue/Modify	X Discon	tinue	•	•

# **Performance Objective 6 Prioritized Needs:**

# L1 Whole Child (Culture & Climate)

**Prioritized Need 1**: Parent involvement is a need as well as a positive communication culture. **Root Cause**: Campus has not provided ample opportunities for parents to provide feedback in a way that allows them to process information in a timely manner.

Goal 2: ACADEMIC EXCELLENCE Coach Archie Duran Elementary School will empower all learners to excel in current and future pursuits.

**Performance Objective 1:** By June 2024, Coach Archie Duran Elementary School will implement a guaranteed and viable student-centered District curriculum to ensure access to high quality learning experiences for every student.

**Evaluation Data Sources:** Walkthroughs

Strategy 1 Details		Reviews		
Strategy 1: Administration will complete a minimum of 5 classroom walkthroughs per week to identify areas of strength		Formative	tive Summ	
and for continued growth.  Strategy's Expected Result/Impact: Improved instructional practices improving student academic achievement.  Staff Responsible for Monitoring: Administration  Title I: 2.4, 2.5, 2.6  Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2, 3 - L2 Academic Excellence (Student Achievement) 2, 3	Oct	Jan	Mar	June
Strategy 2 Details	Reviews			
Strategy 2: Administration will conduct a minimum of one coaching conference per week to support campus instructional		Formative		Summative
practice alignment to district curriculum.  Strategy's Expected Result/Impact: Aligned instructional practices to district curriculum improving student	Oct	Jan	Mar	June
achievement.  Staff Responsible for Monitoring: Administration				
Title I: 2.4, 2.5, 2.6  Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2, 3				

Strategy 3 Details		Reviews		
Strategy 3: CTCs will complete a minimum of 3 classroom walkthroughs per week to identify areas of strength and		Formative		Summative
continues growth.	Oct	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Support Tier 1 instruction and practice the coaching model in support of teachers.			1/24/2	
Staff Responsible for Monitoring: CTCs, Administration, Teachers				
Title I: 2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
<b>Prioritized Needs:</b> L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 2, 3 - L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1				
Strategy 4 Details		Rev	views	
<b>Strategy 4:</b> Teachers and/or instructional leadership team, and administration will participate in professional development		Formative		Summative
opportunities in and out of district.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Support Tier 1 instruction and strong 1st teach,				
Staff Responsible for Monitoring: CTCs, administration, teachers				
Title I: 2.4, 2.5, 2.6				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2, 3 - L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1				

Strategy 5 Details		Reviews		
Strategy 5: Provide tutoring opportunities that will provide accelerated instruction to target learning loss due to COVID and		Formative	_	Summative
virtual, instruction.  Strategy's Expected Result/Impact: Increase Math/Reading assessment scores  Staff Responsible for Monitoring: Teachers CTCs, Interventionist, Administration	Oct	Jan	Mar	June
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2, 3				
Strategy 6 Details	Reviews			•
Strategy 6: Provide substitutes for teachers to plan units in half day sessions as a grade level for content subjects and attend	Formative S			Summative
professional development.  Strategy's Expected Result/Impact: Increase student engagement, lesson delivery, effective tier 1 instruction	Oct	Jan	Mar	June
Staff Responsible for Monitoring: CTCs, Interventionist, Administration				
TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2				
Strategy 7 Details	Reviews			
Strategy 7: Provide real world experiences for students with community based activates-field trips.		Formative	_	Summative
Strategy's Expected Result/Impact: Build student background knowledge and experiences tied to curriculum  Staff Responsible for Monitoring: Teachers, Administration, Secretary	Oct	Jan	Mar	June
Title I: 2.4, 2.5, 2.6  Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 3 - L2 Academic Excellence (Student Achievement) 2, 3				

Strategy 8 Details		Rev	iews	
Strategy 8: Implement a comprehensive MTSS process	Formative			Summativ
Strategy's Expected Result/Impact: Support targeted student academic and social emotional needs Staff Responsible for Monitoring: Teachers, MTSS coordinator, Administration	Oct	Jan	Mar	June
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Student Achievement) 2, 3				
Strategy 9 Details	Reviews			
Strategy 9: Provide instructional resources for teachers and students to implement district curriculum with fidelity.		Formative		Summativ
Strategy's Expected Result/Impact: Improved academic achievement Staff Responsible for Monitoring: Teachers, CTC, Administration	Oct	Jan	Mar	June
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments,				

# **Performance Objective 1 Prioritized Needs:**

# L2 Academic Excellence (Curriculum, Instruction, Assessment)

**Prioritized Need 1**: STAAR: Not all students learning at high levels or as demonstrated by Domain 1: STAAR Root Cause: Campus PD was not provided with explicit reading and writing connections during lesson development along with strategies to apply across all content areas.

**Prioritized Need 2**: Students are not attaining a year's growth from BOY to EOY in all subject areas based on current data sources. **Root Cause**: Data sources not being consistently used to drive instruction. Tier 1 instruction is more rigorous and engaging to include higher order thinking opportunities PLC structure does not allow for teachers to dig deep into the data and plan effective lessons for Tier I instruction that includes time allotments to indicate the amount of time spent on each step of the lesson, and assessments.

### L2 Academic Excellence (Curriculum, Instruction, Assessment)

**Prioritized Need 3**: Student learning environments are not designed to ensure full student engagement; resulting in classroom distraction and loss of learning time. **Root Cause**: 1. PLC have been used minimally as an opportunity for collaboration focused on Tier 1 instruction and lesson design based on multiple authentic data sources. 2. Inconsistent use of data to drive targeted instruction.

### **L2** Academic Excellence (Student Achievement)

**Prioritized Need 1**: 2023 STAAR performance indicates that students are under performing at the Meets level in the areas of Reading, Mathematics, and Science. **Root Cause**: Campus PD has not provided teachers with explicit cross-curricular connections to prepare students on STAAR 2.0.

**Prioritized Need 2**: Strengthen Tier 1 instruction by providing consistent instruction using the district provided curriculum. **Root** Cause: Campus CTC, Reading/Math Interventionist, and teachers are familiarizing themselves with the scope and sequence of curriculum and will need to plan for targeted instruction.

**Prioritized Need 3**: Provide learning opportunities in a safe social and academic safe learning environment. **Root Cause**: Campus will need to strengthen progressive discipline plan not only to be positive, but also clear on all campus and district expectations.

### L3 Destination School (Staff Recruitment, Retention & Prof. Dev)

Prioritized Need 1: Provide professional development for content area support. Root Cause: Lack of opportunity for teachers to build teaching toolbox.

Goal 2: ACADEMIC EXCELLENCE Coach Archie Duran Elementary School will empower all learners to excel in current and future pursuits.

**Performance Objective 2:** By June 2024, Coach Archie Duran Elementary School will implement the guaranteed and viable student-centered District curriculum as measured by Principal and academic support team dual language fidelity walkthrough data meeting all established percentages for instructional model, classroom environment and instruction and language acquisition in all dual language classrooms.

Evaluation Data Sources: Walk through data

Strategy 1 Details		Reviews		
Strategy 1: Administration will complete a minimum of 5 classroom walkthroughs per week to identify areas of strength		Formative		Summative
and for continued growth.  Strategy's Expected Result/Impact: Improved instructional practices improving student academic achievement.  Staff Responsible for Monitoring: Administration  Title I: 2.4, 2.5, 2.6  - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction  Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 3 - L2 Academic Excellence (Student Achievement) 2, 3 - L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1	Oct	Jan	Mar	June
Strategy 2 Details		Rev	iews	
Strategy 2: Administration will conduct a minimum of one coaching conference per week to support campus instructional	Formative Sum			
practice alignment to district curriculum.  Strategy's Expected Result/Impact: Aligned instructional practices to district curriculum improving student achievement  Staff Responsible for Monitoring: Administration	Oct	Jan	Mar	June
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2, 3				

Strategy 3 Details	Reviews			
Strategy 3: Provide supplies for teachers and students to implement district curriculum with fidelity.	Formative			Summative
Strategy's Expected Result/Impact: Improved academic achievement	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Teachers, CTCs, Administration				
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

### **Performance Objective 2 Prioritized Needs:**

### L2 Academic Excellence (Curriculum, Instruction, Assessment)

**Prioritized Need 1**: STAAR: Not all students learning at high levels or as demonstrated by Domain 1: STAAR Root Cause: Campus PD was not provided with explicit reading and writing connections during lesson development along with strategies to apply across all content areas.

**Prioritized Need 2**: Students are not attaining a year's growth from BOY to EOY in all subject areas based on current data sources. **Root Cause**: Data sources not being consistently used to drive instruction. Tier 1 instruction is more rigorous and engaging to include higher order thinking opportunities PLC structure does not allow for teachers to dig deep into the data and plan effective lessons for Tier I instruction that includes time allotments to indicate the amount of time spent on each step of the lesson, and assessments.

**Prioritized Need 3**: Student learning environments are not designed to ensure full student engagement; resulting in classroom distraction and loss of learning time. **Root Cause**: 1. PLC have been used minimally as an opportunity for collaboration focused on Tier 1 instruction and lesson design based on multiple authentic data sources. 2. Inconsistent use of data to drive targeted instruction.

# L2 Academic Excellence (Student Achievement)

**Prioritized Need 1**: 2023 STAAR performance indicates that students are under performing at the Meets level in the areas of Reading, Mathematics, and Science. **Root Cause**: Campus PD has not provided teachers with explicit cross-curricular connections to prepare students on STAAR 2.0.

**Prioritized Need 2**: Strengthen Tier 1 instruction by providing consistent instruction using the district provided curriculum. **Root** Cause: Campus CTC, Reading/Math Interventionist, and teachers are familiarizing themselves with the scope and sequence of curriculum and will need to plan for targeted instruction.

**Prioritized Need 3**: Provide learning opportunities in a safe social and academic safe learning environment. **Root Cause**: Campus will need to strengthen progressive discipline plan not only to be positive, but also clear on all campus and district expectations.

# L3 Destination School (Staff Recruitment, Retention & Prof. Dev)

Prioritized Need 1: Provide professional development for content area support. Root Cause: Lack of opportunity for teachers to build teaching toolbox.

Goal 2: ACADEMIC EXCELLENCE Coach Archie Duran Elementary School will empower all learners to excel in current and future pursuits.

**Performance Objective 3:** By June 2024, Coach Archie Duran Elementary School will Increase student achievement outcomes as measured by an increase in Domain 1 Student Achievement STAAR results.

Domain I - Student Achievement. Archie Duran Elementary Score: = Meets from 37% to 40%

Evaluation Data Sources: Tableau, Eduphoria,

**TAPR** 

Strategy 1 Details		Rev	views	
<b>Strategy 1:</b> Progress Monitor all unit assessments and benchmarks, district NWEA and student trackers.		Formative		
Strategy's Expected Result/Impact: Monitoring of individual student and grade level expectations.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Teachers, CTCs, Interventionist, and Administration				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1, 2, 3 - L3 Destination District (Staff				
Recruitment, Retention & Prof. Dev) 1				
Strategy 2 Details		Rev	views	
Strategy 2: Resources aligned to STAAR rigor and questioning format.		Formative		Summative
Strategy's Expected Result/Impact: Teaching and learning exposure and practice to testing format of questions.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Teachers, CTCs, Interventionist, Administration				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
<b>Prioritized Needs:</b> L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2 - L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1				
No Progress Continue/Modify	X Discon	tinue		

### **Performance Objective 3 Prioritized Needs:**

### L2 Academic Excellence (Curriculum, Instruction, Assessment)

**Prioritized Need 1**: STAAR: Not all students learning at high levels or as demonstrated by Domain 1: STAAR **Root Cause**: Campus PD was not provided with explicit reading and writing connections during lesson development along with strategies to apply across all content areas.

**Prioritized Need 2**: Students are not attaining a year's growth from BOY to EOY in all subject areas based on current data sources. **Root Cause**: Data sources not being consistently used to drive instruction. Tier 1 instruction is more rigorous and engaging to include higher order thinking opportunities PLC structure does not allow for teachers to dig deep into the data and plan effective lessons for Tier I instruction that includes time allotments to indicate the amount of time spent on each step of the lesson, and assessments.

**Prioritized Need 3**: Student learning environments are not designed to ensure full student engagement; resulting in classroom distraction and loss of learning time. **Root Cause**: 1 PLC have been used minimally as an opportunity for collaboration focused on Tier 1 instruction and lesson design based on multiple authentic data sources. 2. Inconsistent use of data to drive targeted instruction.

### L2 Academic Excellence (Student Achievement)

**Prioritized Need 1**: 2023 STAAR performance indicates that students are under performing at the Meets level in the areas of Reading, Mathematics, and Science. **Root Cause**: Campus PD has not provided teachers with explicit cross-curricular connections to prepare students on STAAR 2.0.

**Prioritized Need 2**: Strengthen Tier 1 instruction by providing consistent instruction using the district provided curriculum. **Root Cause**: Campus CTC, Reading/Math Interventionist, and teachers are familiarizing themselves with the scope and sequence of curriculum and will need to plan for targeted instruction.

**Prioritized Need 3**: Provide learning opportunities in a safe social and academic safe learning environment. **Root Cause**: Campus will need to strengthen progressive discipline plan not only to be positive, but also clear on all campus and district expectations.

### L3 Destination School (Staff Recruitment, Retention & Prof. Dev)

Prioritized Need 1: Provide professional development for content area support. Root Cause: Lack of opportunity for teachers to build teaching toolbox.

Goal 2: ACADEMIC EXCELLENCE Coach Archie Duran Elementary School will empower all learners to excel in current and future pursuits.

**Performance Objective 4:** By June 2024, Coach Archie Duran Elementary School will Increase student achievement outcomes as measured by the percent of 3rd grade students that score "Meets" Grade level or above on STAAR reading will increase from 40% to 43% with all student groups meeting board approved metrics. [HB3].

**HB3 Goal** 

Strategy 1 Details		Reviews		
Strategy 1: Progress monitor with unit assessment, benchmarks, supplemental resources, district NWEA and student		Formative		Summative
trackers.  Strategy's Expected Result/Impact: Monitoring of individual student and grade level expectations.  Staff Responsible for Monitoring: Teachers, CTCs, Interventionist, and Administrators	Oct	Jan	Mar	June
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1				
Strategy 2 Details		Re	views	'
Strategy 2: Classroom instructional resources to support academic achievement aligned to STAAR rigor and questioning		Formative		Summative
format.  Strategy's Expected Result/Impact: Teaching and learning exposure and practice to testing format of questions.  Staff Responsible for Monitoring: Teachers, CTCs, Interventionist, Administration.  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction  Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2 - L2 Academic Excellence (Student Achievement) 1, 2	Oct	Jan	Mar	June
No Progress Accomplished — Continue/Modify	X Discon	ntinue		

### **Performance Objective 4 Prioritized Needs:**

### L2 Academic Excellence (Curriculum, Instruction, Assessment)

**Prioritized Need 1**: STAAR: Not all students learning at high levels or as demonstrated by Domain 1: STAAR **Root Cause**: Campus PD was not provided with explicit reading and writing connections during lesson development along with strategies to apply across all content areas.

**Prioritized Need 2**: Students are not attaining a year's growth from BOY to EOY in all subject areas based on current data sources. **Root Cause**: Data sources not being consistently used to drive instruction. Tier 1 instruction is more rigorous and engaging to include higher order thinking opportunities PLC structure does not allow for teachers to dig deep into the data and plan effective lessons for Tier I instruction that includes time allotments to indicate the amount of time spent on each step of the lesson, and assessments.

**Prioritized Need 3**: Student learning environments are not designed to ensure full student engagement; resulting in classroom distraction and loss of learning time. **Root Cause**: 1 PLC have been used minimally as an opportunity for collaboration focused on Tier 1 instruction and lesson design based on multiple authentic data sources. 2. Inconsistent use of data to drive targeted instruction.

### L2 Academic Excellence (Student Achievement)

**Prioritized Need 1**: 2023 STAAR performance indicates that students are under performing at the Meets level in the areas of Reading, Mathematics, and Science. **Root Cause**: Campus PD has not provided teachers with explicit cross-curricular connections to prepare students on STAAR 2.0.

**Prioritized Need 2**: Strengthen Tier 1 instruction by providing consistent instruction using the district provided curriculum. **Root Cause**: Campus CTC, Reading/Math Interventionist, and teachers are familiarizing themselves with the scope and sequence of curriculum and will need to plan for targeted instruction.

### L3 Destination School (Staff Recruitment, Retention & Prof. Dev)

Prioritized Need 1: Provide professional development for content area support. Root Cause: Lack of opportunity for teachers to build teaching toolbox.

Goal 2: ACADEMIC EXCELLENCE Coach Archie Duran Elementary School will empower all learners to excel in current and future pursuits.

**Performance Objective 5:** By June 2024, Coach Archie Duran Elementary School will increase student achievement outcomes as measured by the percent of 3rd grade students that score "Meets" grade level or above on STAAR math will increase from 33% to 36% with all student groups meeting board approved metrics. [HB3]

**HB3 Goal** 

Strategy 1 Details	Reviews			
Strategy 1: Progress monitor with unit assessments, benchmarks, district programs, student trackers		Formative		
Strategy's Expected Result/Impact: Monitoring of individual student and grade level expectations.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Teachers, CTCs, Interventionist, and Administration				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
<b>Prioritized Needs:</b> L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2 - L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1				
(Student Achievement) 1, 2 - L3 Destination District (Staff Recrutiment, Retention & 101. Dev) 1				
Strategy 2 Details		Rev	views	•
Strategy 2: Resources aligned to TEKS rigor and questioning format of STAAR.		Formative		Summative
Strategy's Expected Result/Impact: Teaching and learning exposure and practice to state testing formats.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Teachers, CTCs, Interventionist, Administration.				
Title I:				
2.4, 2.5, 2.6 - TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3				
······································				
No Progress Accomplished Continue/Modify	X Discon	tinue	•	•

# **Performance Objective 5 Prioritized Needs:**

### L2 Academic Excellence (Curriculum, Instruction, Assessment)

**Prioritized Need 1**: STAAR: Not all students learning at high levels or as demonstrated by Domain 1: STAAR **Root Cause**: Campus PD was not provided with explicit reading and writing connections during lesson development along with strategies to apply across all content areas.

**Prioritized Need 2**: Students are not attaining a year's growth from BOY to EOY in all subject areas based on current data sources. **Root Cause**: Data sources not being consistently used to drive instruction. Tier 1 instruction is more rigorous and engaging to include higher order thinking opportunities PLC structure does not allow for teachers to dig deep into the data and plan effective lessons for Tier I instruction that includes time allotments to indicate the amount of time spent on each step of the lesson, and assessments.

**Prioritized Need 3**: Student learning environments are not designed to ensure full student engagement; resulting in classroom distraction and loss of learning time. **Root Cause**: 1. PLC have been used minimally as an opportunity for collaboration focused on Tier 1 instruction and lesson design based on multiple authentic data sources. 2. Inconsistent use of data to drive targeted instruction.

### L2 Academic Excellence (Student Achievement)

**Prioritized Need 1**: 2023 STAAR performance indicates that students are under performing at the Meets level in the areas of Reading, Mathematics, and Science. **Root Cause**: Campus PD has not provided teachers with explicit cross-curricular connections to prepare students on STAAR 2.0.

**Prioritized Need 2**: Strengthen Tier 1 instruction by providing consistent instruction using the district provided curriculum. **Root Cause**: Campus CTC, Reading/Math Interventionist, and teachers are familiarizing themselves with the scope and sequence of curriculum and will need to plan for targeted instruction.

### L3 Destination School (Staff Recruitment, Retention & Prof. Dev)

Prioritized Need 1: Provide professional development for content area support. Root Cause: Lack of opportunity for teachers to build teaching toolbox.

Goal 3: DESTINATION DISTRICT Coach Archie Duran Elementary School will support the District to solidify its position as El Paso's destination district.

**Performance Objective 1:** By June 2024, Coach Archie Duran Elementary School will stabilize enrollment by increasing the number of new students enrolling or transferring back to EPISD by .05% from ... to ... (...students)

Evaluation Data Sources: On Point (Fall PEIMS snapshot) and Tableau

Strategy 1 Details		Reviews			
Strategy 1: Host a campus-based registration event after school to promote Archie Duran and support families with		Formative		Summative	
enrollement.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Increase enrollment.					
Staff Responsible for Monitoring: Administration, office staff, registrar, teachers					
Title I:					
2.5, 4.2					
- ESF Levers:					
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture					
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - L5 Equity by Design (Demographics) 2					
Strategy 2 Details		Rev	views	1	
Strategy 2: Campus advertising-social media, web page.		Formative		Summative	
Strategy's Expected Result/Impact: Improve communication with community and encourage enrollment.	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Administration, Office staff, registrar					
Title I:					
2.5, 4.2					
- ESF Levers:					
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture					
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - L5 Equity by Design (Demographics) 2					
No Progress Continue/Modify	X Discon	tinue	1		

# **Performance Objective 1 Prioritized Needs:**

# L1 Whole Child (Culture & Climate)

**Prioritized Need 1**: Parent involvement is a need as well as a positive communication culture. **Root Cause**: Campus has not provided ample opportunities for parents to provide feedback in a way that allows them to process information in a timely manner.

# L5 Equity by Design (Demographics)

**Prioritized Need 2**: Community involvement via parent workshops, volunteer opportunities, campus events and informational district meetings. **Root Cause**: Campus leaders need to provide opportunities for parents to participate in school by being transparent with information and have need based community parent workshops.

Goal 3: DESTINATION DISTRICT Coach Archie Duran Elementary School will support the District to solidify its position as El Paso's destination district.

**Performance Objective 2:** By June 2024, Coach Archie Duran Elementary School will attract and retain top talent by implementing an employee recruiting and retention plan designed to increase filled positions on the first day of school from 90% to 93%.

**Evaluation Data Sources:** Personnel Records

Strategy 1 Details	Reviews			
Strategy 1: Archie Duran will hold interviews with varied stakeholder input.	Formative			Summative
Strategy's Expected Result/Impact: Retain top talent.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Administration				
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 3: Positive School Culture Prioritized Needs: L5 Equity by Design (Demographics) 1				
No Progress Accomplished — Continue/Modify	X Discon	tinue		,

# **Performance Objective 2 Prioritized Needs:**

# L5 Equity by Design (Demographics)

**Prioritized Need 1**: Students, teachers, and staff need access to educational resources that can support growth in all core content areas. **Root Cause**: Campus teachers and instructional leadership team need to provide differentiated instruction by academic level.

Goal 3: DESTINATION DISTRICT Coach Archie Duran Elementary School will support the District to solidify its position as El Paso's destination district.

**Performance Objective 3:** By June 2024, Coach Archie Duran Elementary School will expand the integration of 21st-century learning and innovation skills by developing and implementing an instructional technology campus support plan.

Strategy 1 Details	Reviews				
Strategy 1: Development of campus technology support plan as well as provide the appropriate technology.	Formative			Summative	
Strategy's Expected Result/Impact: Integrate 21st century learning opportunities.	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Administration					
Title I:					
2.5, 2.6					
- ESF Levers:					
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2, 3					
No Progress Accomplished — Continue/Modify	X Discon	tinue			

# **Performance Objective 3 Prioritized Needs:**

### L2 Academic Excellence (Curriculum, Instruction, Assessment)

**Prioritized Need 2**: Students are not attaining a year's growth from BOY to EOY in all subject areas based on current data sources. **Root Cause**: Data sources not being consistently used to drive instruction. Tier 1 instruction is more rigorous and engaging to include higher order thinking opportunities PLC structure does not allow for teachers to dig deep into the data and plan effective lessons for Tier I instruction that includes time allotments to indicate the amount of time spent on each step of the lesson, and assessments.

**Prioritized Need 3**: Student learning environments are not designed to ensure full student engagement; resulting in classroom distraction and loss of learning time. **Root Cause**: 1. PLC have been used minimally as an opportunity for collaboration focused on Tier 1 instruction and lesson design based on multiple authentic data sources. 2. Inconsistent use of data to drive targeted instruction.

Goal 4: CULTURE OF ACCOUNTABILITY Coach Archie Duran Elementary School will cultivate a culture of transparency, care, and service.

**Performance Objective 1:** By June 2024, Coach Archie Duran Elementary School will foster a welcoming and safe environment where all students feel supported resulting in an increase student attendance rate from 93% to 95%.

Evaluation Data Sources: Attendance Rate (ADA) data

Strategy 1 Details		Rev	views	
Strategy 1: PERFECT ATTENDANCE Challange initiative		Formative		Summative
Each class will spell out PERFECT ATTENDANCE (Criteria to get a letter: no absences, no tardies, teacher takes attendance on time)	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase attendance				
Staff Responsible for Monitoring: PEIMs clerk, teacher, and administration.				
Title I: 2.5 - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 3 - L3 Destination District (Perceptions, Facilities, Programs, Technology) 1				
Strategy 2 Details		Rev	views	
Strategy 2: NBA Club-never been absent certificates and rewards every 9 weeks.		Formative		Summative
Strategy's Expected Result/Impact: Increase attendance rate	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Students, teachers, PEIMs clerk, administration				
Title I: 2.5 - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L3 Destination District (Perceptions, Facilities, Programs, Technology) 1				
No Progress Accomplished  Continue/Modify	X Discon	tinue	,	•

# **Performance Objective 1 Prioritized Needs:**

### L2 Academic Excellence (Curriculum, Instruction, Assessment)

**Prioritized Need 3**: Student learning environments are not designed to ensure full student engagement; resulting in classroom distraction and loss of learning time. **Root Cause**: 1. PLC have been used minimally as an opportunity for collaboration focused on Tier 1 instruction and lesson design based on multiple authentic data sources. 2. Inconsistent use of data to drive targeted instruction.

# L3 Destination School (Perceptions, Facilities, Programs, Technology)

**Prioritized Need 1**: Attendance goal of 95%. for incentives to encourage kids to be present.

Root Cause: Need for improvement on monitoring of attendance by office, attendance committee, and leadership. There is a need

Goal 4: CULTURE OF ACCOUNTABILITY Coach Archie Duran Elementary School will cultivate a culture of transparency, care, and service.

**Performance Objective 2:** By June 2024, Coach Archie Duran Elementary School will foster a welcoming and safe environment where all families and communities feel supported as well as increase the level of accountability by ensuring 100% of schools offer all required community events.

**Evaluation Data Sources:** Community Events Documentation

Strategy 1 Details		Reviews		
Strategy 1: Parent/Teacher Conferences		Formative		Summative
<b>Strategy's Expected Result/Impact:</b> Foster communication with students, teachers, and families regarding student levels and goal attainment.	Oct	Jan	Mar	June
ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction Prioritized Needs: L1 Whole Child (Culture & Climate) 1, 2				
Strategy 2 Details		<b>-</b>		
Strategy 2: Monthly PEL community engagement event: Coffee with the Principal, parent workshops, Thanksgiving		Formative		Summative
luncheon, Holiday events, etc.  Strategy's Expected Result/Impact: Build community partnerships	Oct	Jan	Mar	June
Staff Responsible for Monitoring: PEL, Administration				
Title I: 4.1, 4.2				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - L5 Equity by Design (Demographics) 2				
Strategy 3 Details		Rev	views	
Strategy 3: Build partnership with PTA to host community events and support campus and teacher needs		Formative		Summative
Strategy's Expected Result/Impact: Family Dance, Field Day, Trunk or Treat Fall event Staff Responsible for Monitoring: Administration, PEL	Oct	Jan	Mar	June
Title I:				
2.5				
- ESF Levers: Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - L4 Culture of Accountability (Parent & Community Engagement) 1 - L5 Equity by Design (Demographics) 2				

Strategy 4 Details	Reviews			
Strategy 4: Purchase movie license for the purpose of holding family movie nights, and other activities.	Formative			Summative
Strategy's Expected Result/Impact: Increased parent engagement	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Administration				
Title I:				
2.5, 2.6, 4.2				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - L5 Equity by Design (Demographics) 2				
No Progress Accomplished   Continue/Modify	X Discon	tinue		

### **Performance Objective 2 Prioritized Needs:**

### L1 Whole Child (Culture & Climate)

**Prioritized Need 1**: Parent involvement is a need as well as a positive communication culture. **Root Cause**: Campus has not provided ample opportunities for parents to provide feedback in a way that allows them to process information in a timely manner.

**Prioritized Need 2**: A disconnect between the behavior procedures and expectations in classroom environments and areas of transitions such as: specials, P.E, recess, and lunch. **Root Cause**: Lack of consistent practices with monitoring and accountability

### L4 Culture of Accountability (Parent & Community Engagement)

**Prioritized Need 1**: Community and business member on CIT **Root Cause**: New administration and new full time PEL need to build relationships to recruit members.

### L5 Equity by Design (Demographics)

**Prioritized Need 2**: Community involvement via parent workshops, volunteer opportunities, campus events and informational district meetings. **Root Cause**: Campus leaders need to provide opportunities for parents to participate in school by being transparent with information and have need based community parent workshops.

Goal 4: CULTURE OF ACCOUNTABILITY Coach Archie Duran Elementary School will cultivate a culture of transparency, care, and service.

**Performance Objective 3:** By June 2024, Coach Archie Duran Elementary School will implement a two-way communication plan designed to increase the number and quality of opportunities to engage, inform, train, and gather input from family and community stakeholders as measured on Thought Exchange (3 times per year with 40% response rate) and Let's Talk Platform (customer satisfaction rating from 7.8 to 9 and response rate from 10.5 days to 3 days).

**Evaluation Data Sources:** Thought Exchange and Let's Talk

Strategy 1 Details	Reviews			
Strategy 1: Provide parents with a survey to collect feedback.	Formative Su			Summative
Strategy's Expected Result/Impact: Collect feedback to monitor and adjust programing.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Administration, ILT, PEL				
Title I:				
2.5, 4.1, 4.2				
- ESF Levers:				
Lever 3: Positive School Culture				
<b>Prioritized Needs:</b> L1 Whole Child (Culture & Climate) 1 - L5 Equity by Design (Demographics) 2				
No Progress Accomplished Continue/Modify	X Discon	tinue		

# **Performance Objective 3 Prioritized Needs:**

# L1 Whole Child (Culture & Climate)

**Prioritized Need 1**: Parent involvement is a need as well as a positive communication culture. **Root Cause**: Campus has not provided ample opportunities for parents to provide feedback in a way that allows them to process information in a timely manner.

# L5 Equity by Design (Demographics)

**Prioritized Need 2**: Community involvement via parent workshops, volunteer opportunities, campus events and informational district meetings. **Root Cause**: Campus leaders need to provide opportunities for parents to participate in school by being transparent with information and have need based community parent workshops.

Goal 5: EQUITY BY DESIGN Coach Archie Duran Elementary School will champion a targeted approach to universal access and system equity.

**Performance Objective 1:** By June 2024, Coach Archie Duran Elementary School will foster equitable access to opportunities and eliminating barriers as measured by a reduction in the percentage of long-term Emergent Bilinguals Achieving Beg/Int on TELPAS Composite from 33% to 30% as well as reduce the number of Emergent Bilingual Achieving Beginning on TELPAS reading from 41% to 36%% [RDA]

**Evaluation Data Sources: TELPAS** 

Strategy 1 Details	Reviews			
Strategy 1: Administration will complete a minimum of 5 classroom walkthroughs per week to identify areas of strength	Formative			Summative
and for continued growth.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improved instructional practices improving student academic achievement Staff Responsible for Monitoring: Administration				
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2, 3				
Strategy 2 Details	Reviews			
<b>Strategy 2:</b> Host a campus TELPAS information night for parents, and a TELPAS camp for students to inform and provide language acquisition strategies with incentives and engaging activities.	Formative			Summative
	Oct	Jan	Mar	June
Title I: 2.4, 2.5, 2.6, 4.2 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction  Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - L2 Academic Excellence (Curriculum, Instruction, Assessment) 2 - L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1 - L5 Equity by Design (Demographics) 1, 2	N/A			
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# **Performance Objective 1 Prioritized Needs:**

### L1 Whole Child (Culture & Climate)

**Prioritized Need 1**: Parent involvement is a need as well as a positive communication culture. **Root Cause**: Campus has not provided ample opportunities for parents to provide feedback in a way that allows them to process information in a timely manner.

# L2 Academic Excellence (Curriculum, Instruction, Assessment)

**Prioritized Need 2**: Students are not attaining a year's growth from BOY to EOY in all subject areas based on current data sources. **Root Cause**: Data sources not being consistently used to drive instruction. Tier 1 instruction is more rigorous and engaging to include higher order thinking opportunities PLC structure does not allow for teachers to dig deep into the data and plan effective lessons for Tier I instruction that includes time allotments to indicate the amount of time spent on each step of the lesson, and assessments.

**Prioritized Need 3**: Student learning environments are not designed to ensure full student engagement; resulting in classroom distraction and loss of learning time. **Root Cause**: 1. PLC have been used minimally as an opportunity for collaboration focused on Tier 1 instruction and lesson design based on multiple authentic data sources. 2. Inconsistent use of data to drive targeted instruction.

### L3 Destination School (Staff Recruitment, Retention & Prof. Dev)

Prioritized Need 1: Provide professional development for content area support. Root Cause: Lack of opportunity for teachers to build teaching toolbox.

### L5 Equity by Design (Demographics)

**Prioritized Need 1**: Students, teachers, and staff need access to educational resources that can support growth in all core content areas. **Root Cause**: Campus teachers and instructional leadership team need to provide differentiated instruction by academic level.

**Prioritized Need 2**: Community involvement via parent workshops, volunteer opportunities, campus events and informational district meetings. **Root Cause**: Campus leaders need to provide opportunities for parents to participate in school by being transparent with information and have need based community parent workshops.